



***Joseph Sidaros, MBA, CIAM, CMFA***  
***Strategic Consultant & Executive Coach***



# ***Retooling our Field Force for the Next Generation of Financial Professionals***

**Our Mission**  
is to advance the  
insurance and financial  
services industry by  
empowering our members  
with **knowledge, insights,**  
**connections** and **solutions.**



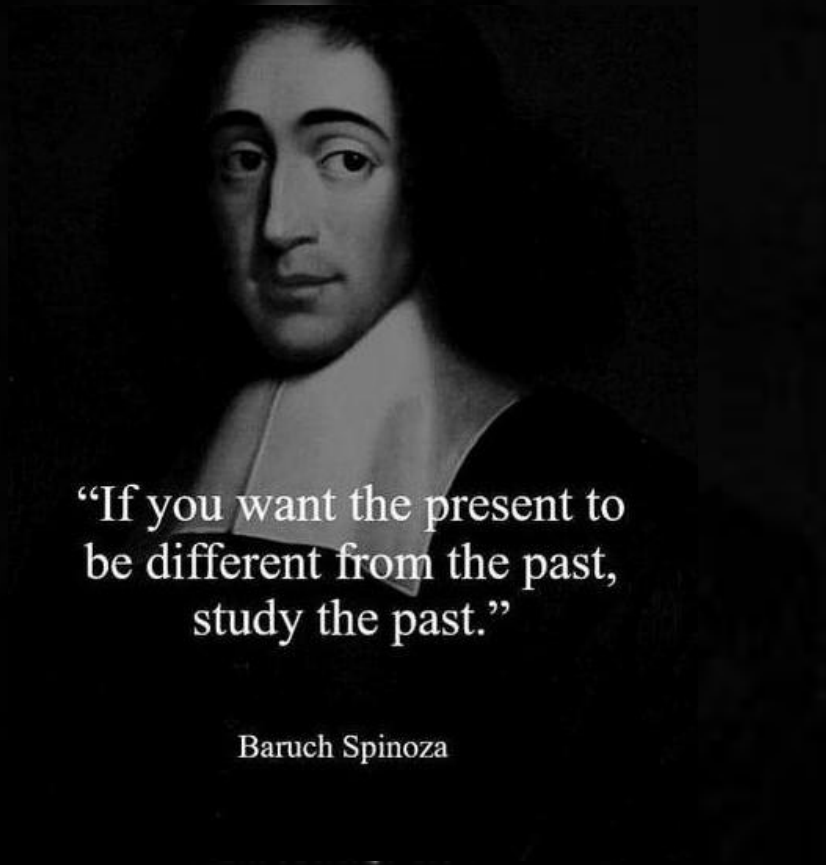




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A black and white portrait of Baruch Spinoza, a Dutch philosopher of Portuguese Sephardic Jewish origin. He is shown from the chest up, wearing a dark coat and a white collar. The background is dark and textured.

“If you want the present to  
be different from the past,  
study the past.”

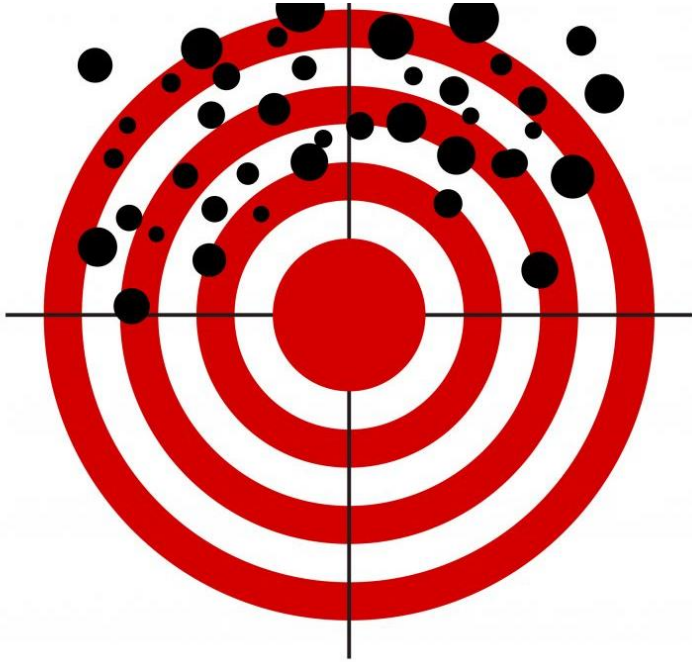
Baruch Spinoza

***Baruch Spinoza was a Dutch philosopher of Portuguese Sephardic Jewish origin***

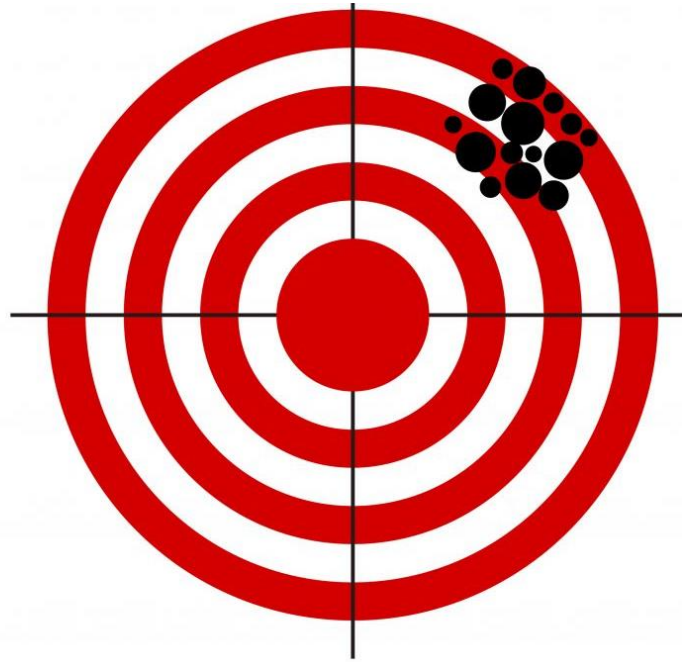


We are the Product of our Decisions and Choices,  
Rather than our Circumstances.

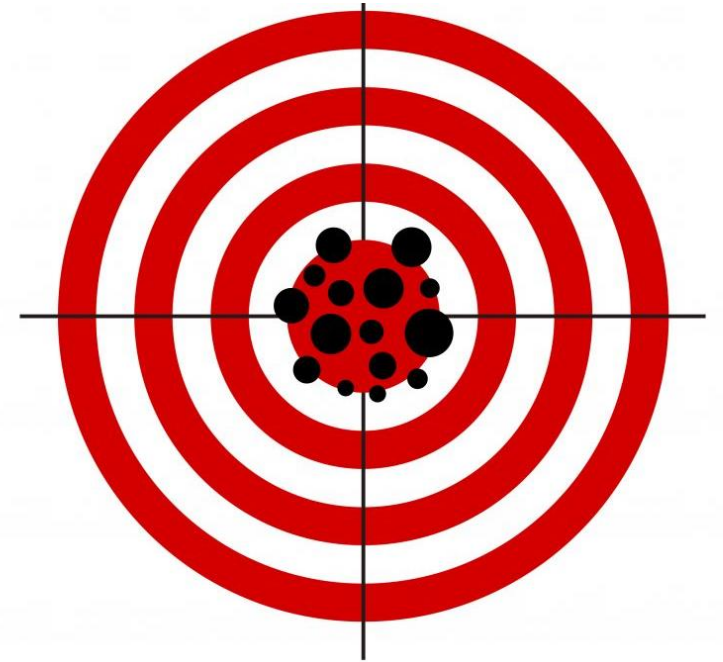




***Neither Reliable  
nor Valid***



***Reliable, but  
not Valid***



***Reliable and  
Valid***

***An Opportunity to Reflect on the Past and the Outcomes***

# Some of our past strategies have not delivered the necessary/desired outcomes

- We did not grow our distribution network as we intended to do
- We did not attract as many high performing advisors as we would have liked
- Retention is still an issue
- Productivity of our advisors is still a problem
- What are we going to do about persistency?
- Our goal of client service excellence is still out of reach.
- The managers are not building as they should
- The advisors are not selling as they should

**When a flower  
doesn't bloom, you fix the  
environment it grows in,  
not the flower.**

*Alexander Den Heijer*





Cutting the Budgets/Costs and show a Profit  
Grow the Business/Revenue and show a Profit

***Choices, Decisions & Strategies,  
In the Absence of Doubt!***



# 80/20

The 80% / 20% Rule is a Sad Reality  
So, Where is the Opportunity?

***When will we ever fix it?***



Peak + Average + Losers

***The Famous Production Graph***



# **Losers Are Born, Winners Are Born Again!**

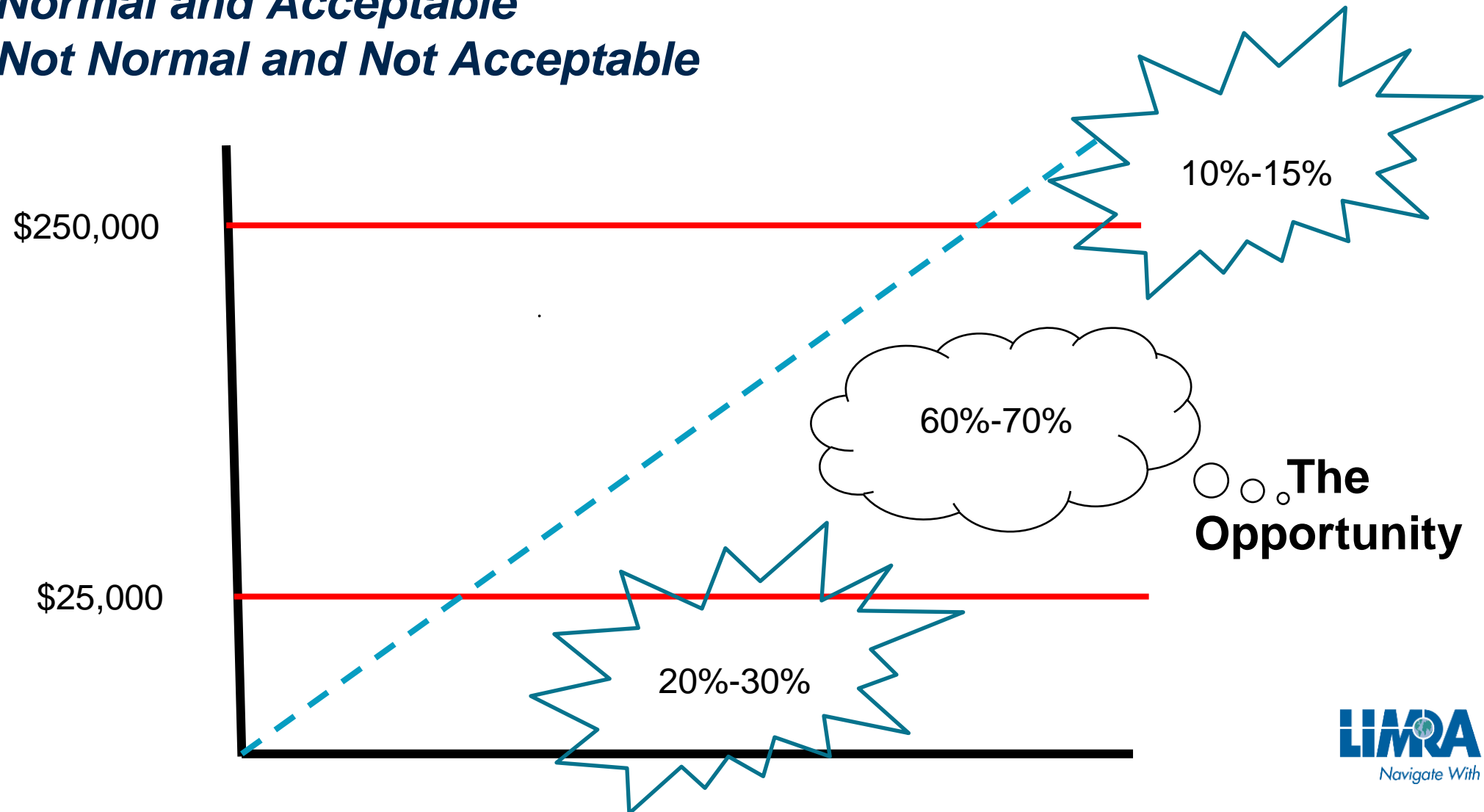
**Some are Born this way, and  
Some are Developed to be Great**

***We have a Vested Interest to Finding Them,  
or Developing Them, and Keeping Them***



# The Production Graph Tells the Story!

- ***Normal, but Unacceptable***
- ***Normal and Acceptable***
- ***Not Normal and Not Acceptable***





# Greatness is Independent of the Past

## There is a Better Way

***Indeed, we can Develop People.  
We Need to Change our Strategies.***



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# ***The Floor is Yours, and so is The Future***



Advancing the financial  
services industry by  
empowering our  
members with  
**knowledge, insights,  
connections, and  
solutions**

## ***Happy to respond to your Questions***



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